# Increases in Gender and Ethnic Diversity in Both Private Firms and Public Agencies Reported in San Diego 

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This November marks the 23rd anniversary of the Lawyers Club Equality and Action Committee's publication of the Lawyers Club Equality Survey. The survey assesses hiring trends of female and nonwhite attorneys by San Diego law firms and public agencies. Firms' parental leave and alternate work schedule policies are also requested. A detailed summary of the data - compiled from surveys and website information of 42 law firms and 12 public agencies in San Diego County - is included in this issue and is also available online at www.lawyersclubsandiego.com.

## Private Sector: Female Representation in Associate and Partnership Categories Increase

Private law firms included in the survey are those with fifteen or more attorneys in San Diego County. (See Equality Survey Methodology.) For the third straight year, female representation proved to be no different, holding steady at $36 \%$ of all attorneys.

At the partnership level, private firms reported that $26 \%$ of partners are women, a $1 \%$ increase from last year; and that $11 \%$ of partners are non-whites, an increase of 2\% from last year.

The starkest increase centered on female associates versus female partners. Last year, women represented $48 \%$ of associates and $24 \%$ of partners. This year, however, both saw increases to $51 \%$ and $26 \%$ respectively. This year's figures reflect the highest reported comparison in these categories since 2007, when female associates totaled $22 \%$ and partners $46 \%$.

Representation of non-white attorneys in private law firms also increased by one percent from last year to $16 \%$, an increase of $3 \%$ since the 2012 Equality Survey.

## Public Sector: Public Agencies Continue to Lead in Gender Equality and Ethnic Diversity

The highest female and non-white representation continued to be found in the public sector.

In 2013, the public sector led the private sector in terms of both gender equality and ethnic diversity. An average of $59 \%$ of total attorneys and 60\% of top-level positions were filled by women and $22 \%$ of total attorneys were non-whites.

This year, while female representation remained the same at 59\%, non-white representation increased by $2 \%$ to $24 \%$, surpassing the highest mark set in 2007 at $23 \%$.

## Paternity Leave and Part Time Schedules

Since 2002, the Equality Survey has produced data regarding parental leave and part-time work. Of the 42 firms reporting, only 21 answered whether their firm offered some type of paternity leave or part-time work arrangement was available. Of those reporting, 18 confirmed a paternity leave or part-time plan.

In the public sector, 10 out of the 12 reporting agencies indicated that a part-time, flex, telecommuting, or job share options were available.

## What More Can We Do?

Given that nationally women comprise approximately $47 \%$ of law school enrollees (American Bar Association "A Current Glance at

Women in the Law" (July 2014); http://www.americanbar.org/content/ dam/aba/marketing/women/current_glance_statistics_july2014. authcheckdam.pdf), the 2014 uptick in female associates to $51 \%$ is good news. A higher percentage of women in the law firm pipeline should result in an increased number of female partners, at least theoretically. However, the 2014 data demonstrates that female partner parity remains definitively stagnant, leaving one to question, why are women still not reaching the higher echelons of the profession?
In carrying out their Eighth Annual National Survey on Retention and Promotion of Women, the National Association of Women Lawyers (NAWL) asked law firms to describe what they perceive as the greatest obstacles to promoting women to equity partner and synopsized the results as follows:
When describing impediments to the attainment of equity partnership by women, firms focus on four similar factors but weigh them differently. The greatest obstacle for women to achieve equity partnership - as described by $\mathbf{4 4 \%}$ of firms - is lack of business development. Attrition was an obstacle identified by $31 \%$ of firms - which was described variously as women leaving the firm or a slowdown in work for women who stay in the firm. The other two common obstacles included work-life balance ( $10 \%$ ) and fewer sponsors and mentors ( $11 \%$ ). Only $4 \%$ of firms do not perceive any obstacle to promoting women to equity partner.
(National Association of Women Lawyers (NAWL) Report of the Eighth Annual NAWL National Survey on Retention and Promotion of Women in Law Firms (February 2014); http://www.nawl.org/p/cm/ld/ fid=82\#reports [Emph. Added].).
The foregoing responses are elucidating and demonstrate that beyond work-life balance issues, which generally take center stage when addressing the female parity problem, women associates who endeavor to reach the top of their profession should prioritize honing their business development skills. To that end, they need mentors, male and female, to provide them with valuable business know-how including, inter alia, managing other employees, creating new client relationships, marketing, increasing client and employee retention rates and generating revenue. Law firms can assist with closing the partner gender gap by offering business development courses and mentorship opportunities so that women associates are equipped with the necessary skills to reach the top of their profession.

Lawyers Club sincerely thanks the participants of this year's survey and encourages all firms and agencies to recognize the importance of this issue and to complete the survey next year.

Firm Survey

|  | Law Firm | $\%$ of Female Partners | Total Partners | Female Partners | \% of Female Attorneys | Total Attorneys | Female Attorneys | \% of Female Associates | Total Associates | Female Associates | Total Other Attorney | \% Non-White Attorneys | Non-White Attorneys | \% Non-White Female Attorneys | Non-White Female Attorneys |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 1 | Wilson Turner Kosmo* | 56\% | 9 | 5 | 67\% | 21 | 14 | 73\% | 11 | 8 | 1 | 19\% | 4 | 10\% | 2 |
| 2 | Duane Morris* | 50\% | 18 | 9 | 55\% | 29 | 16 | 83\% | 6 | 5 | 5 | 10\% | 3 | 7\% | 2 |
| 3 | Littler Mendelson* | 50\% | 14 | 7 | 62\% | 26 | 16 | 80\% | 10 | 8 | 2 | 8\% | 2 | 4\% | 1 |
| 4 | Best Best \& Krieger* | 47\% | 19 | 9 | 61\% | 36 | 22 | 76\% | 17 | 13 | 0 | 11\% | 4 | 8\% | 3 |
| 5 | Fagen Friedman \& Fulfrost* | 44\% | 9 | 4 | 59\% | 17 | 10 | 75\% | 8 | 6 | 0 | 24\% | 4 | 6\% | 1 |
| 6 | Kimball Tirey \& St. John* | 36\% | 14 | 5 | 44\% | 27 | 12 | 54\% | 13 | 7 | 0 | NR | NR | NR | NR |
| 7 | Paul Hastings Janofsky \& Walker | 33\% | 9 | 3 | 56\% | 32 | 18 | 62\% | 21 | 13 | 2 | 13\% | 4 | 6\% | 2 |
| 8 | Wertz McDade Wallace Moot \& Brower* | 33\% | 9 | 3 | 40\% | 15 | 6 | 67\% | 3 | 2 | 3 | 0\% | 0 | 0\% | 0 |
| 9 | Lewis Brisbois Bisgaard \& Smith* | 28\% | 25 | 7 | 36\% | 45 | 16 | 45\% | 20 | 9 | 0 | NR | NR | NR | NR |
| 10 | Klinedinst PC | 27\% | 15 | 4 | 31\% | 26 | 8 | 36\% | 11 | 4 | 0 | 8\% | 2 | 0\% | 0 |
| 11 | Stutz Artiano Shinoff \& Holtz* | 25\% | 12 | 3 | 32\% | 31 | 10 | 44\% | 16 | 7 | 3 | NR | NR | NR | NR |
| 12 | Latham \& Watkins | 22\% | 27 | 6 | 38\% | 91 | 35 | 42\% | 59 | 25 | 5 | 15\% | 14 | 5\% | 5 |
| 13 | Paul Plevin Sullivan \& Connaughton* | 22\% | 9 | 2 | 42\% | 26 | 11 | 56\% | 16 | 9 | 1 | NR | NR | NR | NR |
| 14 | Pillsbury Winthrop Shaw Pittman | 21\% | 14 | 3 | 33\% | 33 | 11 | 47\% | 17 | 8 | 2 | 9\% | 3 | 0\% | 0 |
| 15 | Duckor Spradling Metzger \& Wynne* | 21\% | 14 | 3 | 37\% | 19 | 7 | 80\% | 5 | 4 | 0 | NR | NR | NR | NR |
| 16 | DLA Piper LLP | 20\% | 49 | 10 | 32\% | 108 | 35 | 45\% | 40 | 18 | 19 | 15\% | 16 | 7\% | 8 |
| 17 | Allen Matkins Leck Gamble \& Mallory | 20\% | 25 | 5 | 29\% | 38 | 11 | 50\% | 12 | 6 | 1 | 5\% | 2 | 3\% | 1 |
| 18 | Neil Dymott Frank Harrison \& McFall* | 20\% | 10 | 2 | 33\% | 30 | 10 | 40\% | 20 | 8 | 0 | 0\% | 0 | 0\% | 0 |
| 19 | Cooley Godward Kronish | 19\% | 26 | 5 | 36\% | 89 | 32 | 39\% | 56 | 22 | 7 | 19\% | 17 | 6\% | 5 |
| 20 | Gordon \& Rees* | 19\% | 52 | 10 | 33\% | 101 | 33 | 47\% | 47 | 22 | 2 | 6\% | 6 | 641\% | 3 |
| 21 | Higgs Fletcher \& Mack** | 24\% | 41 | 10 | 31\% | 59 | 18 | 44\% | 16 | 7 | 2 | NR | NR | NR | NR |
| 22 | Robbins Geller Rudman \& Dowd LLP | 18\% | 44 | 8 | 28\% | 89 | 25 | 38\% | 32 | 12 | 13 | NR | NR | NR | NR |
| 23 | Fish \& Richardson*** | 18\% | 17 | 3 | 19\% | 36 | 7 | 21\% | 19 | 4 | 0 | 17\% | 6 | 6\% | 2 |
| 24 | Seltzer Caplan McMahon Vitek* | 17\% | 46 | 8 | 24\% | 66 | 16 | 40\% | 20 | 8 | 0 | NR | NR | NR | NR |
| 25 | Wilson Sonsini Goodrich \& Rosati*** | 17\% | 6 | 1 | 38\% | 34 | 13 | 44\% | 25 | 11 | 3 | 12\% | 4 | 6\% | 2 |
| 26 | Hecht Solberg Robinson Goldberg \& Bagley* | 17\% | 12 | 2 | 17\% | 18 | 3 | 25\% | 4 | 1 | 2 | NR | NR | NR | NR |
| 27 | Sheppard Mullin Richter \& Hampton | 16\% | 37 | 6 | 25\% | 73 | 18 | 27\% | 30 | 8 | 6 | 15\% | 11 | 3\% | 2 |
| 28 | Luce Forward Hamilton \& Scripps | 15\% | 66 | 10 | 29\% | 109 | 32 | 56\% | 36 | 20 | 7 | 7\% | 8 | 6\% | 6 |
| 29 | Solomon Ward Seidenwurm \& Smith* | 13\% | 16 | 2 | 21\% | 29 | 6 | 33\% | 9 | 3 | 4 | 0\% | 0 | 0\% | 0 |
| 30 | Lincoln Gustafson \& Cercos* | 13\% | 8 | 1 | 45\% | 20 | 9 | 67\% | 12 | 8 | 0 | NR | NR | NR | NR |
| 31 | Robbins Umeda LLP*** | 13\% | 8 | 1 | 33\% | 24 | 8 | 36\% | 11 | 4 | 5 | 0\% | 0 | 0\% | 0 |
| 32 | Knobbe Martens Olson \& Bear* | 12\% | 26 | 3 | 18\% | 51 | 9 | 25\% | 24 | 6 | 1 | NR | NR | NR | NR |
| 33 | Grimm Vranjes McCormick \& Graham* | 11\% | 9 | 1 | 19\% | 16 | 3 | 29\% | 7 | 2 | 0 | NR | NR | NR | NR |
| 34 | Procopio Cory Hargreaves \& Savitch | 11\% | 57 | 6 | 23\% | 107 | 25 | 42\% | 19 | 8 | 31 | 16\% | 17 | 7\% | 8 |
| 35 | Morrison \& Foerster*** | 10\% | 20 | 2 | 36\% | 72 | 26 | 46\% | 46 | 21 | 6 | 18\% | 13 | 8\% | 6 |
| 36 | Foley \& Lardner | 10\% | 20 | 2 | 22\% | 49 | 11 | 36\% | 25 | 9 | 4 | 12\% | 6 | 6\% | 3 |
| 37 | Daley \& Heft* | 9\% | 11 | 1 | 28\% | 29 | 8 | 41\% | 17 | 7 | 1 | NR | NR | NR | NR |
| 38 | Sullivan Hill Lewin Rez \& Engel* | 7\% | 15 | 1 | 31\% | 26 | 8 | 75\% | 4 | 3 | 7 | NR | NR | NR | NR |
| 39 | Mintz Levin Cohn Ferris Glovsky \& Popeo | 7\% | 15 | 1 | 21\% | 33 | 7 | 29\% | 14 | 4 | 4 | 24\% | 8 | 6\% | 2 |
| 40 | Jones Day *** | 7\% | 14 | 1 | 3\% | 29 | 1 | 43\% | 14 | 6 | 1 | 17\% | 5 | 3\% | 1 |
| 41 | Kirby Noonan Lance \& Hoge* | 0\% | 10 | 0 | 18\% | 17 | 3 | 50\% | 6 | 3 | 1 | 0\% | 0 | 0\% | 0 |
|  | TOTALS | 20\% | 877 | 175 | 32\% | 1826 | 589 | 45\% | 798 | 359 | 151 | 9\% | 159 | 4\% | 65 |

## 2014 Public Sector Survey

| Agency <br> Name | \% Female Attorneys | Total \# Attorneys | \# Female Attorneys | $\begin{array}{\|c\|} \hline \text { \# Entry } \\ \text { Level } \\ \text { Positions } \end{array}$ | $\begin{gathered} \text { \# Female } \\ \text { ELP's } \end{gathered}$ | $\begin{gathered} \hline \text { \% Female } \\ \text { ELP's } \end{gathered}$ | \# Midlevel <br> Positions | $\begin{gathered} \hline \text { \# Female } \\ \text { MLP's } \end{gathered}$ | $\begin{array}{\|c\|} \hline \text { \% Female } \\ \text { MLP's } \end{array}$ | $\begin{gathered} \hline \text { \# Top } \\ \text { Level } \\ \text { Positions } \\ \hline \end{gathered}$ | $\begin{array}{\|c} \hline \text { \# Female } \\ \text { TLP's } \end{array}$ | $\begin{array}{\|c\|} \hline \text { \% Female } \\ \text { TLP's } \end{array}$ | Agency Head | \% NonWhite Attys | $\begin{array}{c\|c} \hline \text { Total \# } \\ \text { N/W Attys } \end{array}$ | \% Female <br> N/W Attys <br> to total Attys | \# Female N/W Attys | Work Options * |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| SDVLP | 87\% | 15 | 13 | 12 | 10 | 83\% | 2 | 2 | 100\% | 1 | 1 | 100\% | Female | 40\% | 6 | 33\% | 5 | PT |
| Appellate <br> Defenders** | 78\% | 18 | 14 | N/A | N/A | N/A | 1 | 1 | 100\% | 17 | 13 | 76\% | Female | 17\% | 3 | 17\% | 3 | PT/TC/ <br> Flex |
| Superior Ct. Attorneys** | 75\% | 56 | 42 | 53 | 40 | 75\% | 2 | 1 | 50\% | 1 | 1 | 100\% | Female | 13\% | 7 | 11\% | 6 | PT |
| Legal Aid | 68\% | 50 | 34 | 31 | 22 | 71\% | 16 | 11 | 69\% | 2 | 1 | 50\% | Male | 52\% | 26 | 36\% | 18 | PT/ Flex |
| Ct. of App./ <br> Research <br> Attorneys | 48\% | 29 | 14 | 0 | 0 | 0\% | 26 | 13 | 50\% | 3 | 1 | 33\% | Female | 7\% | 2 | 3\% | 1 | PT/ Flex |
| SD Unified Port Dist.** | 60\% | 5 | 3 | N/A | N/A | N/A | 4 | 2 | 50\% | 1 | 1 | 100\% | Male | 20\% | 1 | 0\% | 0 | None |
| $\begin{gathered} \hline \text { City } \\ \text { Attorney } \end{gathered}$ | 57\% | 155 | 88 | 25 | 13 | 52\% | 123 | 72 | 59\% | 7 | 3 | 43\% | Male | 25\% | 39 | N.R. | N.R. | PT/Flex |
| Attorney General** | 51\% | 172 | 87 | 14 | 8 | 57\% | 132 | 68 | 52\% | 26 | 11 | 42\% | Female | 24\% | 41 | 15\% | 25 | PT/Flex |
| District Attorney** | 50\% | 309 | 156 | 43 | 26 | 60\% | 135 | 75 | 56\% | 131 | 55 | 42\% | Female | 28\% | 86 | 14\% | 44 | PT/TC/ JS/Flex |
| Public De- <br> fenders/APD** | 50\% | 207 | 103 | 13 | 9 | 69\% | 173 | 87 | 50\% | 21 | 7 | 33\% | Male | 29\% | 61 | 13\% | 26 | None |
| U.S. Attorney Southern District* | 35\% | 134 | 47 | 4 | 1 | 25\% | 106 | 40 | 38\% | 24 | 6 | 25\% | Female | 23\% | 31 | 9\% | 12 | PT/Flex/ |
| County Counsel | 49\% | 73 | 36 | 19 | 14 | 74\% | 21 | 11 | 52\% | 33 | 11 | 33\% | Male | 14\% | 10 | 10\% | 7 | PT/ Flex |
| TOTALS | 59\% | 1223 | 637 | 214 | 143 | 57\% | 741 | 383 | 60\% | 267 | 111 | 57\% | 58\% | 24\% | 313 | 15\% | 147 |  |

* Work Options: JS _ Job Share; PT_Part Time; Flex _Flex_time; TC _ Telecommuting.
** Data from 2013 (Port, 2010; PD/APD, 2011; AG, 2012) is used.
*** The Federal Defender's office has not responded for the 8 years and so is no longer included.

